

**Wake County**  
**Juvenile Crime**  
**Prevention Council**

**Annual Plan**  
**2010-2011**

# Wake County Juvenile Crime Prevention Council Annual Plan 2010-2011

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## Executive Summary

The Wake County Juvenile Crime Prevention Council (JCPC), in fulfillment of the duties and responsibilities as set forth in the General Statutes of the State of North Carolina, has completed the activities required to develop this County Plan for FY 2010/2011 (July 1 2010 – June 30, 2011).

The JCPC has identified issues and factors that have an influence and impact upon delinquent youth, at-risk youth, and their families in Wake County. Further, the JCPC has identified strategies and services most likely to reduce/prevent delinquent behavior.

JCPC Action Plan: An Action Plan to impact delinquent behavior (included in this document) has been developed. With the goals, measurable objectives and corresponding outcomes, the JCPC proposes to prevent or reduce delinquent behavior in Wake County youth.

Priorities for Funding: Through a risk & needs assessment of Wake County youth and a resource assessment in the county, the JCPC has identified major service gaps which include the development and strengthening of effective and accessible alternatives for suspended youth and interventions for violent and gang involved youth.

The risk and protective factors prioritized by the JCPC for the 2010/2011 Request for Proposals include:

### **Risk Factors**

- Aggressive/Assaultive behaviors
- Gang involvement/association
- Association with delinquent/gang involved peers
- Poor parental supervision
- Ineffective parenting skills
- Serious school behavior problems
- School suspensions

### **Protective Factors**

- Social competencies and problem solving skills
- Healthy sense of self
- Positive expectations/optimism for the future
- Appropriate family communication
- Effective parental supervision and skills
- Opportunities for positive family, adult and peer involvement
- Involvement in prosocial school and community activities
- School connectedness

Monitoring and Evaluation: Each program funded by JCPC in the past year has been monitored. The monitoring results and program outcome evaluations were considered in making funding allocation decisions for the upcoming year. The JCPC continues to conduct monitoring of its action plan and its funded programs on a biannual basis.

Funding Recommendations: Having published a Request for Proposals for needed services for a minimum of thirty (30) days, the JCPC has screened the submitted proposals and has determined which proposals best meet the advertised needed services. As required by statute, the JCPC recommends allocation of the NC Department of Juvenile Justice and Delinquency Prevention (NC DJJDP) Funds to the following Programs in the amounts specified below for FY 10-11. Program descriptions begin on page 16.

<b>Agency</b>	<b>Program</b>	<b>DJJDP</b>	<b>County Match</b>
CORRAL Riding Academy	CORRAL 2010/2011	22,222	5,778
Family Resource Center	Parenting Wisely	51,716	13,446
Haven House	Restitution	211,959	63,588
Haven House	Second Round	30,317	7,883
Haven House	Structured Day	257,120	66,851
Haven House	Wrenn House	108,784	28,284
Literacy Council of Wake County	Juvenile Literacy Center	47,594	12,375
ReEntry	Teen Court	126,691	32,940
Riley Hill	Right Choice	47,619	12,381
Standing Inside the Gap, Inc.	Standing Inside the Gap Mentoring Program	23,810	6,190
Wake County Human Services	4H Spaces	82,106	21,348

The JCPC further recommends that \$15, 500 be allocated from the NC DJJDP funds for the administrative costs of the Council for FY 10-11.

The JCPC makes the following additional recommendation to (or brings the following to the attention of) the NC Department of Juvenile Justice and Delinquency Prevention:

- The Wake County Juvenile Crime Prevention Council believes the Restitution/Community Service program should be a core program available to all courts across the state.

Respectfully Submitted,

Beth Nelson, Chair  
Wake County Juvenile Crime Prevention Council

# Wake County 2010-2011

## Department of Juvenile Justice and Delinquency Prevention County Funding Allocation

Available Funds \$ 1,025,439

Local Match: \$809,628

Match Rate: 30%

#	Program Provider	DJJDP Funding	LOCAL FUNDING		OTHER	OTHER	Total	% Non-DJJDP Program Revenues
			Local Cash Match	Local In-Kind	State/Federal	Funds		
1	Wake JCPC Administrative Budget	15,500	4,650				20,150	23%
2	CORRAL	22,222	60,455	34,033		31,000	147,710	85%
3	Family Resource Center-Parenting Wisely	51,716	13,446	2,100			67,262	23%
4	Haven House Restitution Community Service	211,959	93,507				305,466	31%
5	Haven House Second Round	30,317	234,393	22,080	58,990		345,780	91%
6	Haven House Structured Day	257,120	97,103				354,223	27%
7	Haven House Wrenn House	108,784	152,477		179,000	45,700	485,961	78%
8	Literacy Council - Juvenile Literacy Ctr.	47,594	32,664				80,258	41%
9	ReEntry - Teen Court	126,691	55,540		10,200	2,000	194,431	35%
10	Riley Hill Family Life Ctr. - Right Choice	41,619	37,855	43,286			128,760	63%
11	Standing Inside the Gap Mentoring Program	23,810	6,190	7,200			37,200	36%
12	Wake County Human Services - 4H Spaces	82,106	21,348	91,237			194,691	58%
	<b>TOTALS:</b>	<b>1,025,439</b>	<b>809,628</b>	<b>199,936</b>	<b>248,190</b>	<b>78,700</b>	<b>2,361,892</b>	

The above plan was derived through a planning process by the Wake County Juvenile Crime Prevention Council and represents the County's plan for the use of these funds in FY 2010-2011

\_\_\_\_\_  
Chairperson, Juvenile Crime Prevention Council

\_\_\_\_\_  
Date

\_\_\_\_\_  
Chairperson, Board of Commissioners

\_\_\_\_\_  
Date

## Juvenile Crime Prevention Council Organization

	Name	Organization	Title
<b>Chairperson</b>	Beth Nelson	Wake County Human Services	Child MH/SA Outpatient Services Manager
<b>Vice-Chairperson</b>	Tim Montgomery	Wake County 10th District	Chief Court Counselor
<b>Accountability and Operations Chairperson</b>	Ginny Satterfield	Wake County Human Services	Program Consultant
<b>Community Relations Chairperson</b>	Raquel Williams	Can I Live, Inc.	Founder and CEO
<b>Program Support &amp; Accountability Committee Chairperson</b>	Terrie Hardy	Community member	Retired police officer

**Number of members:**           24          

List meeting dates during the current fiscal year and identify the number of JCPC members in attendance for each.

Meeting Date	Number of Members in Attendance	Quorum Present? Yes/No
August	15	Y
September	9	N
October	13	Y
November	9	N
January	14	Y
February	15	Y
March	16	Y
April	18	Y
May	13	Y
June	15	Y

# Wake County Annual Planning Committee Summary Report

## Risk Assessment Summary

The Wake County JCPC Annual Planning Committee reviewed data gleaned from the Juvenile Risk Assessment instrument administered by Juvenile Court Counselors after juveniles are referred with a complaint alleging that a delinquent act has occurred and prior to adjudication of the juvenile. The Juvenile Risk Assessment is an instrument used to predict the likelihood of the juvenile being involved in future delinquent behavior.

For some youth, some of the individual item ratings may be heavily dependent upon information reported by the juvenile or the parent(s). For these items **(represented by percentages with an asterisk \*\* next to them)**, there is a likelihood of under-reporting the incidence of a particular behavior and the actual incidence may be higher than suggested by these figures. In those cases, the figure should be interpreted as a measure of the minimum level of occurrence.

### Wake County Juvenile Court data

	<b>FY 2007-2008</b>	<b>FY 2008-2009</b>
Total Complaints	2950	2419
Violent offenses <sup>a</sup>	91 (3%)	95 (4%)
Serious offense <sup>b</sup>	902 (31%)	555 (23%)
Minor Charge	1695 (57%)	1667 (66%)
Transfer to Superior Court	4	3
Commitments to Youth Development Centers	25 (doubled from previous year)	22

<sup>a</sup> Violent offenses are any Class A-E Felony (i.e. Armed Robbery or a Felony Assault).

<sup>b</sup> A Serious Offense is a Class F-I felony and an A1 Misdemeanor. A class F-I Felony includes Breaking and Entering. An A1 misdemeanor includes Assault on a Government Employee.

### Demographics of Wake County youth involved in Juvenile Court complaints

<b>Fiscal year</b>	<b>07-08</b>	<b>08-09</b>
Female	<b>23%</b>	<b>603 (25%)</b>
Male	<b>77%</b>	<b>1816 (75%)</b>
Black	<b>72%</b>	<b>1584 (65%)</b>
Latino	<b>6%</b>	<b>237 (10%)</b>
White	<b>20%</b>	<b>497 (21%)</b>
Total # complaints	<b>2950</b>	<b>2419</b>

## Wake County Risk Factor Observations: FY 2008-2009

1. 90% of court-involved youth were age 12 or older at the time their first delinquent offense was alleged.
2. 55% of youth at Juvenile Court Intake have had some prior contact with court.
  - 9% of the youth referred to intake had four or more prior referrals.
3. 26% of court-involved youth exhibited runaway behavior by leaving home and not voluntarily returning within a 24-hour period.
4. \*\* 42% of youth at disposition are believed to have some substance use needing further assessment or treatment. Research regarding youth substance abuse indicates self-reporting may produce under-reporting.
5. 84% of offenders have moderate to serious school behavior problems as defined by unexcused absences, and short and long-term suspensions. Serious problems are notable regarding behaviors in the school setting for students involved with juvenile court.
6. In FY 08-09 26% of youth assessed at intake were identified as gang members or having some gang association. In comparison, 25% of those assessed in FY 07-08 were identified in this way; 21% of those assessed in FY 06-07 were identified in this way and 14% in FY 05-06. Wake County is 13% higher than the state average in this area. The increase may be a result of Wake County Juvenile Court Counselors receiving training on identification of gang members and having a clearer and consistent definition of the term “gang member.”
7. Only 11% of youth were assessed as having peers that are a good support and influence. Others were assessed as:
  - Lacking prosocial peers or sometimes associating with delinquent peers (30%),
  - Regularly associating with others involved in delinquent activity (32%), or
  - Youth is a gang member or associates with a gang (26%)
8. 73% of the parents/guardians of youth seen at intake were assessed as willing and able to supervise their children. \*\*
  - 25% of parents were assessed as willing but unable to supervise or unwilling to supervise their children.

\*\*For some youth, some of the individual item ratings may be heavily dependent upon information reported by the juvenile or the parent(s). For these items, there is a likelihood of under-reporting the incidence of a particular behavior and the actual incidence may be higher than suggested by these figures. In those cases, the figure should be interpreted as a measure of the minimum level of occurrence.

## Needs Assessment Summary

The Wake County JCPC Annual Planning Committee also reviewed data gleaned from the Juvenile Needs Assessment instrument administered by Juvenile Court Counselors prior to court disposition of a juvenile. The Juvenile Needs Assessment is an instrument used to examine a youth's needs in the various domains of his life: The Individual Domain, The School Domain, The Peer Domain, and the Community Domain. This instrument was designed to detect service intervention needs as an aid in service planning.

As with the Juvenile Risk Assessment, some of the individual item ratings may be heavily dependent upon information reported by the juvenile or the parent(s). For these items **(represented by percentages with an asterisk \*\* next to them)**, there is a likelihood of under-reporting the incidence of a particular behavior and the actual incidence may be higher than suggested by these figures. In those cases, the figure should be interpreted as a measure of the minimum level of occurrence.

### **Wake County Elevated Needs Assessment Observations: FY 2008-2009**

1. 57% of court involved youth have medium to high overall unmet needs in the individual, school, peer and community domains.
2. 81% of court involved youth have some or regular association with delinquent peers.
  - o Wake County's assessment of gang association of court involved youth is 14% higher than the state average.
3. 79% of court involved youth have moderate to serious school behavior problems as defined by unexcused absences, short and long-term suspensions.
4. 38% of court involved youth were classified as below grade level or not properly placed in appropriate exceptional children's program – an increase from 16% in FY 05-06 and 22% in FY 06-07, and 32% in 07-08.
5. \*\* 44% of court involved youth were assessed as needing some substance abuse assessment or treatment. This number is believed to be influenced by underreporting of use by youth and family.
6. 18% of court involved youth are reported to have a history or evidence of physical, sexual or emotional abuse, or neglect.
7. 13% of court involved youth had engaged in sexual behaviors and were in need of assessment, had exhibited dangerous sexual practices or had sexually victimized others.
8. 74% of court involved youth come from homes with an assessment of marginal or inadequate family supervision skills.
9. 39% of court involved youth have at least one family member with a criminal history, who is on court supervision or who is gang involved.
10. \*\*9% of families of court involved youth are reported to have family members with alcohol and substance abuse. Research indicates a high correlation between family substance abuse and juvenile delinquency. It is possible that this number is underreported.

11. 52% of court involved youth were assessed as needing further mental health assessment.

**Juvenile Court Mental Health/Substance Abuse (MH/SA)  
Evaluation & Referral Team Data**

	<b>FY 2007-2008</b>	<b>FY 2008-2009</b>
# of referrals for MH/SA assessments	278	283
# of assessments scheduled	331	282
Number of assessments completed	181	183
Diagnosis of assessments completed:	Mental Health Diagnosis only: 104 Substance Abuse Diagnosis only: 1 MH & SA Diagnoses: 76	Mental Health Diagnosis only: 108 Substance Abuse Diagnosis only: 1 MH & SA Diagnoses: 74

\*\*For some youth, some of the individual item ratings may be heavily dependent upon information reported by the juvenile or the parent(s). For these items, there is a likelihood of under-reporting the incidence of a particular behavior and the actual incidence may be higher than suggested by these figures. In those cases, the figure should be interpreted as a measure of the minimum level of occurrence.

**SEE APPENDIX A for Wake County’s Continuum of Services**

## Gaps, Trends and Other Data

Major service gaps identified by the Wake County JCPC include the development and strengthening of effective and accessible alternatives for suspended youth, interventions for violent and gang involved youth, and programs that increase parental involvement and support. Wake County JCPC is particularly interested in programs that are culturally competent, inclusive and accessible to youth and their families.

Trends and other data that support these gaps include:

### School

1. The majority of charges being brought by School Resource Officers in the Wake County Public School System to the court are affray charges.
  - a. Policy 6425.1a states: "No student shall engage in fighting or physical aggression towards others, including but not limited to: (A) hitting, slapping, shoving, scratching biting, blocking the passage of, or throwing objects at another person in an aggressive or confrontational manner." There were 5,228 different suspensions that were issued for violation of this policy in 07-08. In 08-09 there were 4,617.
  - b. One third of court involved youth are the result of school related behaviors.
  - c. The majority of Teen Court referrals come from the schools. 97% of referrals to Teen Court are made by School Resource Officers, defense attorneys, District Court judges, DA's and local law enforcement.

### Suspension Totals for 2008-2009

	<b>Short term</b>	<b>Long term</b>	<b>365 Days</b>	<b>Expelled</b>	
<b>Elementary</b>	2,652	2	0	0	2,654
<b>Middle School</b>	7,390	319	1	0	7,710
<b>High School</b>	10,644	700	1	4	11,349
<b>Total</b>	<b>20,686</b>	<b>1021</b>	<b>2</b>	<b>4</b>	<b>21,713</b>

2. There has been a steady increase in the number of students enrolled in the Wake County Public School system. In the school year 2005-2006 there were 120,507 students enrolled compared to the school year 2007-2008, where there are 134,206 (an 11% increase). In the school year 08-09 there were 137,881 enrolled and in school year 09-10 there are 140,285 enrolled.
3. Below are trends from the last three school years on the number of suspensions in each school year.

<b>Race</b>	<b>05-06</b>	<b>06-07</b>	<b>07-08</b>	<b>08-09</b>
<b>Black, Multiracial</b>	13,776	14,530	15,369	14,568
<b>Hispanic</b>	1,661	2,081	2,479	2,496
<b>Asian</b>	215	189	205	190
<b>White</b>	4,731	4,589	4,598	4,403
<b>American Indian</b>	Data not available	Data not available	Data not available	56

4. According to the Director of Security for the Wake County Public School System, Russ Smith, there was a 33% increase in gang incidents/violations from the 2006-2007 school year to the 2007-2008 school year. The school system has emphasized gang awareness presentations to staff (approximately 2500 employees this year) which may contribute to an increased number of incidents identified as gang involved or gang related.

## **Other Trends**

- ⇒ The time of day for most delinquent acts in Wake County has shifted from the after school hours to the hours between 1-3 pm.
- ⇒ There is a trend in the zip codes seeing higher levels of juvenile crime than in years past. The highest number of complaints still originate from zip code 27610, which is located in the southeastern portion of Raleigh. However, recently, more complaints are originating from the zip codes 27604, 27606, and 27616.
- ⇒ The zip codes with the highest numbers of complaints are as follows: 27610, 27604, 27606, 27616, 27529

## **Gang Interventions**

The Wake County Juvenile Crime Prevention Council has identified youth gang violence as a priority issue for the past several years. With the implementation of recent legislation and an ongoing presence of gang activity in Wake County, the JCPC continues to increase efforts to focus on this issue. The Wake County Gang Prevention Partnership (GPP), which has been in existence for the past six years, approaches the issue of gangs from a public health perspective. The GPP, a coalition of more than 70 agencies and advocates, has implemented a county wide comprehensive plan utilizing the federal Office of Juvenile Justice and Delinquency Prevention (OJJDP) Comprehensive Gang Model. This plan uses prevention, intervention, and suppression strategies to address the gang activity on several levels. JCPC has been a primary partner with the GPP since its initiation. For the past two years, the Wake County Board of Commissioners has identified gang prevention as one of their priorities. They continue to support the recent addition of a county position within Wake County Human Services Public Health to coordinate the Gang Prevention Partnership's county-wide efforts. The Gang Prevention Partnership Coordinator sits on the Wake JCPC as the Public Health Director designee. Although the GPP and the JCPC have always worked in partnership, there is now a more intentional collaboration in place enabling us to develop strategies within the county more efficiently and with less duplication.

Strategies in Wake County have been implemented to review programs and services against the OJJDP Model Program Guide standards, and to provide technical assistance to programs to better meet those standards. Members of both the GPP and JCPC are on the committee that is trained to facilitate this strategy. This past year the committee has reviewed numerous gang prevention and intervention services and provided technical assistance to enhance and strengthen these services to better meet best practice standards. Programs and services that go through this review are added to the Gang Prevention Partnership Resource list, which is shared with schools and other community partners.

A workforce development plan has been implemented to train those who work with youth to appropriately address gang issues within their programs, utilizing best practice strategies. JCPC funded programs are all encouraged to have their staff attend gang prevention/intervention strategies training sessions. Training focuses on best practice prevention and intervention strategies per the OJJDP Model Program Guide that can be integrated into existing programs. A "train-the-trainer" package has been developed. Over 15 individuals have received the training to become trainers, and there are plans to recruit and train at least 10 more individuals to work on the program review committee.

All gang prevention, intervention, and suppression programs are coordinated and reviewed consistently regardless of the funding source.

## **Community Input**

In October 2007 the Wake County JCPC, the Wake County Sheriff's Department and the 10<sup>th</sup> District of Juvenile Court held a summit for Juvenile Court Counselors and School Resource Officers. Participants completed a survey regarding the needs of youth in the county and listed the following as their top three areas of concerns:

1. Gang Activity
2. Lack of effective parental supervision/involvement and skills
3. Lack of school based programming

Summit participants listed the following high programming needs:

1. Mentoring needed in schools
2. Parenting components in programming
3. Gang prevention/intervention programming

In September of 2007 JCPC members were surveyed to determine their greatest concerns as it relates to the JCPC target population. The following are the top concerns noted:

School issues:

- Youth not staying in school
- Below grade reading level of students resulting in school drop out
- Long and short term suspensions and lack of structured resources for suspended youth

Parenting issues:

- Low parental involvement
- Inappropriate structure and supervision in the home
- Ineffective parenting

Gang related issues

- Increased involvement of youth in gangs
- Increased pressure on youth from gangs
- Need for exposure to gang prevention in schools

**In Summary, the following trends are noted:**

- There are fewer youth committing more crimes and the crimes are more serious and violent.
- There is an increase of negative behavior and gang activity in the middle schools.
- Wake County is seeing an increase in crimes against persons (i.e. armed robbery, assault) and fewer property crimes.

**See Appendix B for System and Service Flow Data**

REQUEST FOR PROPOSALS  
JUVENILE JUSTICE FUNDING FISCAL YEAR 2010-2011

The Wake County Juvenile Crime Prevention Council (JCPC) and Wake County Human Services (WCHS) seek proposals for community-based programs targeting delinquent or gang involved youth (ages 10-17), or those at highest risk of juvenile court involvement. Contingent upon funding availability, grants will be awarded to nonprofit and governmental applicants providing services consistent with the Wake County JCPC annual plan (available at [www.wakecojcpc.org](http://www.wakecojcpc.org)). A 30% local match (in-kind or cash) is required. **The NC General Statute (143B-549(b)) states “Juvenile Crime Prevention Councils shall ensure that appropriate intermediate dispositional options are available and shall prioritize funding of intermediate and community level dispositional options.”** Proposals that ensure appropriate community-based intermediate dispositions, per legislative mandate, will receive priority.

Wake County JCPC is seeking proposals for evidence-based programs for youth and their families to address the following risk and protective factors:

**Risk Factors**

- Aggressive/Assaultive behaviors
- Gang involvement/association
- Association with delinquent/gang involved peers
- Poor parental supervision
- Ineffective parenting skills
- Serious school behavior problems
- School suspensions

**Protective Factors**

- Social competencies and problem solving skills
- Healthy sense of self
- Positive expectations/optimism for the future
- Appropriate family communication
- Effective parental supervision and skills
- Opportunities for positive family, adult and peer involvement
- Involvement in prosocial school and community activities
- School connectedness

Major service gaps identified by the Wake County JCPC include the development and strengthening of effective and accessible alternatives for suspended youth and interventions for violent and gang involved youth.

Proposals should include measurable objectives for the program's impact on participants' behaviors that will lead to: the reduction of subsequent juvenile complaints, the reduction in violations of community supervision, the reduction in subsequent juvenile court convictions and increased parental involvement and support. Wake County JCPC is particularly interested in programs that are culturally competent, inclusive and accessible to youth and their families.

Applications can be downloaded from the Department of Juvenile Justice and Delinquency Prevention (DJJDP) website at: [http://www.juvjus.state.nc.us/jcpc/forms\\_agreements.html](http://www.juvjus.state.nc.us/jcpc/forms_agreements.html)

Follow the link to 2010-2011 JCPC Program Agreement Documents.

Programs being proposed should comply with DJJDP policies for specific program types also found on the DJJDP website. <http://www.juvjus.state.nc.us/jcpc/policy.html>

Questions may be addressed to Beth Nelson at 856-6213 or Ginny Satterfield at 790-3273.

**The deadline for receiving completed proposals is Thursday February 25, 2010 at 1:00 p.m. LATE PROPOSALS WILL NOT BE ACCEPTED regardless of delivery means.**

**Ten (10) unbound copies** of the funding application should be delivered to:

Beth Nelson  
Wake County Human Services Community Services Center  
401 E. Whitaker Mill Road (to the 2<sup>nd</sup> floor LME receptionist)  
Raleigh, NC 27608

Wake County Human Services reserves the right to reject any or all proposals, negotiate with any agency, and make awards in the best interest of Wake County Human Services.

Applicants are encouraged to attend an **Information Session** on Thursday, February 4, 2010 from 9:00 – 12:00 noon at Wake County Human Services Public Health Center, 10 Sunnybrook Road, room 344.

**Wake County Juvenile Crime Prevention Council  
2010 Proposal Evaluation Face Sheet**

<b>Programmatic</b>	<b>Yes</b>	<b>No</b>	<b>Comments</b>
Is it clear what service the program is providing and how it will be implemented?			
Is there a clear description of who will be served and the referral sources?			
<b>Does the program:</b>			
Reduce the use of alcohol or controlled substances?			
Fulfill restitution to victims?			
Detect gang participation and divert youth from gang participation?			
Is program accessible to youth? Provide Transportation?			
Has the program coordinated its planning efforts with DJJDP, other community partners or the school system where appropriate?			
<b>Currently Funded Programs</b>			
Does the proposed program provide a SPEP (Standardized Program Evaluation Protocol) service and SPEP score?			
If yes, can the program demonstrate any potential improvement in the score?			
If currently funded, has the program reported outcomes achieved in the last full fiscal year?			
<b>Administrative – reviewers do not complete</b>			
If currently funded, does past program performance or compliance with Policies and Procedures preclude funding?			
If a private, non-profit, is there documentation of the applicant's 501(c)(3)?			
Are there any conflicts of interest that would preclude funding?			
If previously funded, has the program completed applications, revisions, client tracking, financial accountings and other requested documentation in a timely and accurate manner?			

## 1. Wake County Priority Risk Factors

Proposal clearly identifies and describes one or more risk factors consistent with the JCPC Request for Proposals. The proposed activities will have significant impact on the risk factors in the target population.

- |  |   |   |  |
|--|---|---|--|
| <input type="checkbox"/> Aggressive/Assaultive behaviors | <input type="checkbox"/> Association with delinquent peers<br><input type="checkbox"/> Gang involvement/association | <input type="checkbox"/> Poor parental supervision<br><input type="checkbox"/> Ineffective parenting skills | <input type="checkbox"/> Serious school behavior problems<br><input type="checkbox"/> School suspensions |
|--|---|---|--|

0	1	2	3	4	5	6	7	8	9	10
Proposal does not identify JCPC identified risk factors	Proposal identifies risk factors consistent with those <b>prioritized</b> by Wake County JCPC (listed above)	Proposal describes <b>how the program will address</b> one or more prioritized risk factor	Proposed <b>activities are reasonable in scope to address</b> the identified risk factors and can be accomplished during the contract period	Proposal describes activities that will <b>significantly impact the population or community</b> affected by the need						

## 2. DJJDP Success Factors

Proposal clearly identifies and describes one or more measurable success factors consistent with the Department of Juvenile Justice and Delinquency Prevention. The activities to address the factors should significantly impact the likelihood of success.

- |   |   |   |   |
|---|---|---|---|
| <input type="checkbox"/> Reduce subsequent complaints | <input type="checkbox"/> Reduce violations of community supervision terms | <input type="checkbox"/> Reduce convictions for subsequent offenses | <input type="checkbox"/> Increase parental accountability/involvement |
|---|---|---|---|

0	1	2	3	4	5	6	7	8	9	10
Proposal does not address success factors	Proposal identifies success factors <b>consistent with those identified above</b>	Proposal identifies <b>measurable</b> success factors reasonable for the scope of the project	Proposal <b>describes activities</b> that will <b>significantly impact</b> the likelihood of achieving the success factors	Proposal describes an <b>evaluation method</b> for measuring success factors						

### 3. Client Based Outcomes

Proposal clearly identifies and describes one or more measurable outcomes consistent with JCPC goals and priorities. The outcomes will have significant impact on the target population and/or affected community.

0	1	2	3	4	5	6	7	8	9	10
Proposal does not identify outcomes	Proposal identifies <b>measurable</b> outcomes <b>consistent with JCPC goals and priorities</b>		Proposal has <b>research-based components</b> showing evidence that the project should <b>significantly impact</b> program participants			Research-based outcomes are <b>reasonable</b> for scope of project and can be <b>accomplished upon contract initiation.</b>		Proposal describes an <b>evaluation component</b> for measuring outcomes		

### 4. Budget/Sustainability

Proposal presents a clear and reasonable budget and identifies additional resources other than JCPC and/or County funds that can help support the proposed program/service during and beyond funding period. *Resources may include volunteers, in-kind contributions, cash donations, goods, supplies and services donations, grants, and/or contracts.*

0	1	2	3	4	5	6	7	8	9	10
Proposed budget is not clearly described	Proposed budget <b>provides adequate explanation for costs</b> of the project and budget is consistent with the proposal narrative		Proposed budget is <b>reasonable</b> (cost per client) for the program type			Proposal includes <b>additional resources/revenue</b> (funds or in-kind) that will significantly support the program		Proposal includes a <b>plan for sustainability</b> (non JCPC funds) beyond the funding period		

### 5. Organizational Capacity

The proposal demonstrates the applicant organization's skills, experience, and resources necessary to implement the project

0	1	2	3	4	5	6	7	8	9	10
Proposal does not provide evidence of skills and experience necessary to implement the project	Proposal provides confirmed <b>evidence of success</b> at initiating, maintaining and completing <b>similar projects</b> of similar magnitude			Organization has <b>staff resources</b> with the <b>skills, experience and/or credentials</b> to conduct an accountable and responsible project with identified target population			Proposal provides confirmed <b>evidence of successful past performance</b> with identified <b>target population</b>			

## **JCPC Program Descriptions – FY 2010-2011**

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### **The CORRAL Riding Academy**

This program pairs rescued horses with at-risk girls to promote healing, transformational growth, and lasting life change. Equine Assisted Learning is a form of experiential learning that teaches self-awareness, self-management, social awareness, and social management through interactions with horses in both one-on-one and group sessions. The program also involves horseback riding, mentoring, and academic tutoring and vocational training related to horse care.

### **Family Resource Center - Parenting Wisely**

Parenting Wisely is an evidence-based, service model program that teaches parents and their 10-17 year old children important life skills to prevent delinquent behavior and reduce family conflict. The program focuses on delinquency/truancy, defiance of authority, stealing, vandalism, bullying, domestic violence and substance abuse.

### **Haven House- Restitution/Community Service**

This program provides opportunities for juvenile offenders to complete community service work and to earn money to pay restitution to victims. This provides a means to hold young offenders accountable for their behavior to the community and to their victims.

### **Haven House- Second Round**

This program is an intervention program targeting at risk and gang involved youth. The program utilizes the teaching of structured fitness exercise and boxing techniques to engage gang involved youth in opportunities for social skills and leadership development. The youth must meet and sustain goals related to school/employment, family, and legal issues in order to participate in sparring, boxing competitions, and to be a part of the 2<sup>nd</sup> Round boxing Team.

### **Haven House- Structured Day Program**

The primary service is the teaching of interpersonal skills in a structured, supervised setting that reinforces accountability for middle school students who have received short-term suspension from school. Each day includes supervised study time and tutoring, community services and group learning opportunities. Case management and short term counseling is also provided.

### **Haven House- Wrenn House**

Wrenn House offers residential and crisis intervention services to young people, ages 10 to 17 years, who are runaways, homeless, or otherwise in crisis. Walk-in counseling services and telephone crisis counseling services are offered to any youth or family requesting the services. Wrenn House is open and accessible 24 hours a day, seven days a week, and 365 days a year.

### **Literacy Council of Wake County - Juvenile Literacy Center**

The Literacy Council of Wake County provides twice weekly one-on-one literary and academic tutoring and small group classes for referred juveniles at the Wake County Courthouse. The program also incorporates life skills instruction.

### **ReEntry- Teen Court**

Teen Court's goal is to provide the community with a restorative court for first offender, misdemeanor juveniles in a peer administered court. Youth are sentenced by a jury of their peers and sanctions are selected by a peer jury from a state (DJJDP) menu of sanctions.

### **Riley Hill - Right Choice**

This program provides a structured service plan and curriculum of learning aimed at improving participants' self esteem, social conscience, personal enrichment and social growth and development. In addition, they provide recreational activities, and adult volunteer services to build positive youth assets and resilience to risk taking behaviors and choices.

### **Wake County Human Services 4-H Spaces**

Using research-based curriculum, community service learning and the experiential learning model, 4-H Spaces provides small group facilitation and mentoring relationships to help youth develop and maintain life skills and protective assets. These experiences may be structured as activities, explorations, or community service projects.

## Juvenile Crime Prevention Council Action Plan: FY 10-11

**Goal:** To prevent or reduce delinquent behavior in Wake County youth




























































Objective	Activities	Output/Outcome Measures for FY 10-11	Evaluation/ Results (08-09)	Person(s) Responsible	Time-frame
<p><b>1.0.</b> To reduce alcohol and substance abuse use among juveniles served</p>	<p><b>1.0</b> The Wake JCPC does not fund programs with this objective because there are other available funding sources in the county.</p>			<p><b>1.0</b> The Wake LME assures substance abuse svcs utilizing Medicaid and state funds</p>	<p>Fiscal Year 10-11</p>
<p><b>2.0.</b> To reduce subsequent complaints by among juveniles served.</p>	<p><u>Right Choice:</u> After school program emphasizing achievement of goals through positive reinforcers and maintaining social support. <u>Parenting Wisely:</u> Parenting and group education classes <u>4 H Spaces:</u> after school program targeting Life Skills Model in group settings <u>Haven House Structured Day:</u> Day program for youth grades 6<sup>th</sup>-9<sup>th</sup> on short term suspension (3-10 days from school) and youth who have been long term suspended in the evening SCORE Program. <u>Teen Court Restorative Justice</u> in evening court sessions with youth <u>Haven House Second Round</u> After school fitness program for at risk and gang involved youth <u>Juvenile Literacy Center</u> Provides twice weekly one-on-one literacy and academic tutoring in small group classes. Also includes life skills instruction. <u>CORRAL:</u> Equine Assisted Learning, horseback riding, mentoring, tutoring</p>	<p><u>Right Choice:</u> 80% will decrease disruptive school and home behaviors. 100% will participate in pro-social peer support and peer mentoring activities. <u>Parenting Wisely:</u> Of the families that complete Parenting Wisely, there will be a 50%-60% reduction on subsequent complaints. <u>4 H Spaces:</u> 60% of program participants who have been involved with juvenile justice will have decreased court involvement. <u>Haven House Structured Day:</u> 75% of court involved youth at admission will have no additional court involvement within 12 month of service <u>Teen Court</u> 80% of youth that fulfill all the provisions of the structured sentence will not reoffend within 6 months of completion. Recidivism less than 20%. <u>Haven House Second Round</u> 75% of participants will not offend or reoffend during program involvement. <u>Juvenile Literacy Center</u> 50% of participants will have no repeat or new court involvement <u>CORRAL:</u> 80% of participants will not become court involved during their participation in CORRAL.</p>	<p><u>Right Choice:</u> 90% improved school attendance, There were three reported incidents of disruptive behavior at school. <u>Parenting Wisely:</u> Of the families that completed Parenting Wisely, there was a 68% reduction on subsequent complaints. <u>4H Spaces:</u> 80% of program participants who have been involved with juvenile justice decreased court involvement <u>Structured Day:</u> As of Dec. 2009 100% of youth involved in the program did not reoffend during the suspension. <u>Teen Court:</u> 106 youth referred, 82 younger than 16. Of those 16 reoffended (19.5% recidivism) Twenty four were older than 16, of which one reoffended. (4.2% recidivism) <u>Juvenile Literacy Center</u> As of December 2009, 33% demonstrated significantly better or better with regards to repeat or new court involvement.</p>	<p>Right Choice, Parenting Wisely, 4 H Spaces, Haven House Structured Day, Teen Court, Haven House Second Round, Literacy Center, CORRAL</p>	<p>Fiscal Year 10-11</p>

Objective	Activities	Output/Outcome Measures	Evaluation/ Results	Person(s) Responsible	Time-frame
<p><b>3.0</b> To reduce violations of community supervision among juveniles served.</p>	<p><b>3.0</b> <u>Haven House Restitution/Community Service:</u> Community Service activities</p>	<p><b>3.0</b> <u>Haven House Restitution/Community Service:</u> 72% of participants will not have complaints for behavior taking place after the initiation of service or for one year following the completion of service.</p>	<p><b>3.0</b> <u>Haven House Restitution/Community Service:</u> 76% of participants did not have complaints filed for behavior taking place after the initiation of service or for one year following the completion of service.</p>	<p><b>3.0</b> Haven House Restitution/Community Service</p>	<p>Fiscal Year 10-11</p>
<p><b>4.0.</b> To reduce subsequent convictions among juveniles served.</p>	<p><b>4.0</b> <u>Parenting Wisely:</u> CD Rom activities and group education classes</p>	<p><b>4.0</b> <u>Parenting Wisely:</u> Of the 40-50 families who complete Parenting Wisely activities and services, there will be a 50-60% reduction in subsequent offenses.</p>	<p><b>4.0</b> <u>Parenting Wisely:</u> Of the families who completed Parenting Wisely activities and services, there was a 68% reduction in subsequent offenses.</p>	<p><b>4.0</b> Parenting Wisely</p>	<p>Fiscal Year 10-11</p>
<p><b>5.0</b> To fulfill 75 % of restitution contracts to victims.</p>	<p><b>5.0</b> <u>Haven House Restitution/Community Service:</u> Community Service activities</p>	<p><b>5.0</b> <u>Haven House Community Service/Restitution</u> 75% of youth admitted will successfully complete the terms of their program agreement</p>	<p><b>5.0</b> <u>Haven House Community Service</u> 87% of youth admitted successfully completed the terms of their program agreement</p>	<p><b>5.0</b> Haven House Community Service/Restitution Program</p>	<p>Fiscal Year 10-11</p>
<p><b>6.0</b> To improve parental accountability among parents of juveniles served.</p>	<p><b>6.0</b> <u>Parenting Wisely:</u> Computer based module and 8 subsequent parenting classes. <u>Riley Hill Right Choice:</u> home visits, trainings and educational interventions <u>4H Spaces:</u> family education and support group</p>	<p><b>6.0</b> <u>Parenting Wisely:</u> Of the 40-50 families who complete Parenting Wisely services and activities there will be an 85%-90% increase in parental accountability/ involvement. <u>Riley Hill Right Choice:</u> 75% of parents/guardians will participate in effectiveness trainings and program involvement activities to improve parenting skills, and to support youth asset building initiatives. <u>4H Spaces:</u> 50% of youth will have at least one family member attend family education and support groups and be actively involved in programming.</p>	<p><b>6.0</b> <u>Parenting Wisely:</u> There was a 68% increase in parental accountability among families who completed services and activities. <u>Right Choice:</u> 40% of parents attended 1 parent workshop and one holiday festival event for parents at the center. Parents were involved in the planning of the January Health fair. (Data from 6<sup>th</sup> month report.) <u>4 H Spaces:</u> Parents of Program participants had at least monthly phone contact with staff.</p>	<p><b>6.0</b> Parenting Wisely, Riley Hill Right Choice, 4H Spaces</p>	<p>Fiscal Year 10-11</p>

# Appendices

# Wake County Continuum of Services

## Appendix A

		<b>Comprehensive Strategy</b>							
		<i>Prevention</i>			<i>Graduated Sanctions</i>				
		<b>Target Populations</b>							
Program Services & Structures Categories	Instructions: Adjust arrows to cover target populations	All Youth	Youth at Greatest Risk	Pre-Adjudicated Youth	Delinquent-Level I/ Prot. Supervision	Delinquent-Level II Youth	Commitments	Post Release Youth	
<b>Structured Activities</b>	ReEntry Life Skills 4 H Bases Riely Hill Right Choice Substance Abuse Prevention Services Pre-Vocational Skills Program Gang Specific Prevention Programs 23 mentoring programs listed in United Way 211 27 tutoring programs listed in 211 Literacy Council Juvenile Literacy Center Haven House Second Round 30 after school programs listed in 211		          						          
<b>Restorative Services</b>	ReEntry- Teen Court Haven House Restitution Victim Awareness Course Non-fee based mediation		  						
<b>Community Day Programming</b>	Haven House Structured Day programming Adolescent Day Treatment Structured Day Programs		  					  	
<b>Assessment Services</b>	Juvenile Court Evaluation and Referral Team Wake County LME / Screening Triage & referral Community providers							  	
<b>Clinical Treatment</b>	Haven House Homesteaders Clinic and/or Home Based Community Counseling Providers Substance Abuse Community Counseling Provider/Agencies Intensive Home Based Service Agencies Sex Offender Tx Program Intensive in-home services for Spanish Speaking Gang Intervention Services Psychological assessments		        					        	
<b>Residential</b>	Haven House- Wrenn House 49 adolescent residential treatment beds - Level III Secure Residential Treatment services		  					  	

IV. System & Services Flow

Appendix B

WAKE County		Comprehensive Strategy											
		Delinquency Prevention					Court Supervision						
NCJOIN & CTF Data for the period 2008-2009	All Youth	Youth At Greatest Risk			Immediate Intervention		Graduated Sanctions						
	County Youth ages 6-17	School Year Short & Long Term Out-of-School Suspension 08-09	JCPC Non-Court Admissions	Juveniles at Intake	Diversion Plans/ Contracts	Juveniles Appr'd for Court	Adju-dicated Juvnils	Protective Supervision	Supervised Probation	Deten-tion Adms	YDC Commitments	Post Release Supvs	
	147,350	21,713	481	1,367	287	664	532	72	383	629	22	13	
Program Services & Structures		Youth At-Risk	Court Counselor Consultation		Intake/ Diverted	Petition Filed	Adjudicated	Protective Supervision	Supervised Probation		Community Commitment		Program Totals
								Supervision					
Structured Activities	Right Choice	41	7				1	1	2				52
	Teen Court Youth Dev. Life Skills	34	83		2	2						1	122
	Skills for Academic Success		1		2			19					22
	Parenting Wisely	2			3	1	10	2	10				28
	4-H Spaces	50			12			2	16				80
Restorative Services	Teen Court	267	8		11	3		1				108	398
	Haven House Resitution	4			61	29	229		1			37	361
													0
Community Day Programming	Dress for Success	9			1		1		8				19
	Haven House Structured Day	205			5	4	2		16		2		234
													0
Clinical Treatment	Homesteaders In home	11				1						1	13
													0
													0
Residential	Haven House Residential Tx	2					2		1				5
	Wrenn House	134	3		2	6	7		21				173
													0
													0
Court Services	Court Supervision												0
	Intensive Supervision												0
	Detention Pre - Adjudication												0
	Detention As Disposition												0
	YDC Commitment												0
	Commitment Programming												0
	Post Release Supervision												0
<b>Total Served by County</b>		<b>759</b>	<b>102</b>	<b>0</b>	<b>99</b>	<b>46</b>	<b>252</b>	<b>25</b>	<b>75</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>1360</b>