

**Wake County**  
**Juvenile Crime**  
**Prevention Council**

**Annual Plan**  
**2009-2010**

# Wake County Juvenile Crime Prevention Council Annual Plan 2009-2010

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## Executive Summary

The Wake County Juvenile Crime Prevention Council (JCPC), in fulfillment of the duties and responsibilities as set forth in the General Statutes of the State of North Carolina, has completed the activities required to develop this County Plan for FY 2009/2010 (July 1 2009 – June 30, 2010).

The JCPC has identified issues and factors that have an influence and impact upon delinquent youth, at-risk youth, and their families in Wake County. Further, the JCPC has identified strategies and services most likely to reduce/prevent delinquent behavior.

JCPC Action Plan: An Action Plan to impact delinquent behavior (included in this document) has been developed. With the goals, measurable objectives and corresponding outcomes, the JCPC proposes to prevent or reduce delinquent behavior in Wake County youth.

Priorities for Funding: Through a risk & needs assessment of Wake County youth and a resource assessment in the county, the JCPC has identified major service gaps which include the development and strengthening of effective and accessible alternatives for suspended youth and interventions for violent and gang involved youth.

The risk and protective factors prioritized by the JCPC for the 2009/2010 Request for Proposals include:

### Risk Factors

- Aggressive/Assaultive behaviors
- Gang involvement/association
- Association with delinquent/gang involved peers
- Poor parental supervision
- Ineffective parenting skills
- Serious school behavior problems
- School suspensions

### Protective Factors

- Social competencies and problem solving skills
- Healthy sense of self
- Positive expectations/optimism for the future
- Appropriate family communication
- Effective parental supervision and skills
- Opportunities for positive family, adult and peer involvement
- Involvement in prosocial school and community activities
- School connectedness

Monitoring and Evaluation: Each program funded by JCPC in the past year has been monitored. The monitoring results and program outcome evaluations were considered in making funding allocation decisions for the upcoming year. The JCPC continues to conduct monitoring of its action plan and its funded programs on a biannual basis. Please see **Appendix A** for the six-month report of FY 08-09 funded programs.

Funding Recommendations: Having published a Request for Proposals for needed services for a minimum of thirty (30) days, the JCPC has screened the submitted proposals and has determined which proposals best meet the advertised needed services. As required by statute, the JCPC recommends allocation of the NC Department of Juvenile Justice and Delinquency Prevention (NC DJJDP) Funds to the following Programs in the amounts specified below for FY 09-10. Program descriptions begin on page 15.

About Face – Dress for Success	\$66,788
Family Resource Center - Parenting Wisely	\$27,692
Haven House - Homesteaders	\$41,712
Haven House - Restitution	\$233,835
Haven House – Second Round	\$29,385
Haven House - Structured Day	\$282,438
Haven House - Wrenn House	\$102,126
Literacy Council of Wake County - Juvenile Literacy Center	\$27,668
ReEntry Teen Court	\$122,793
Riley Hill - Right Choice	\$30,405
Wake County Human Services - 4H Spaces	\$68,849

The JCPC further recommends that \$14,615 be allocated from the NC DJJDP funds for the administrative costs of the Council for FY 09-10.

The JCPC makes the following additional recommendation to (or brings the following to the attention of) the NC Department of Juvenile Justice and Delinquency Prevention:

- The Wake County Juvenile Crime Prevention Council believes the Restitution/Community Service program should be a core program available to all courts across the state.

Respectfully Submitted,

Beth Nelson, Chair  
Wake County Juvenile Crime Prevention Council

## Wake County 2009-2010

### Department of Juvenile Justice and Delinquency Prevention County Funding Allocation

Available Funds \$1,048,307

Local Match: \$ 752,057

Rate: 30%

#	Program Provider	DJJDP Funding	LOCAL FUNDING		OTHER	OTHER	Total	% Non-DJJDP Program Revenues
			Local Cash Match	Local In-Kind	State/Federal	Funds		
1	Wake JCPC Administrative Budget	\$14,615	\$4,385				\$19,000	23%
2	About Face - Dress for Success	\$66,788	\$25,186	\$12,000			\$103,974	36%
3	Family Resource Center- Parenting Wisely	\$27,692	\$8,308				\$36,000	23%
4	Haven House Homesteaders	\$41,712	\$79,833		\$108,017		\$229,562	82%
5	Haven House Restitution Community Service	\$233,835	\$70,151				\$303,986	23%
6	Haven House Second Round	\$29,385	\$21,215	\$34,900			\$85,500	66%
7	Haven House Structured Day	\$282,438	\$84,731				\$367,169	23%
8	Haven House Wrenn House	\$102,126	\$128,263		\$140,000	\$44,657	\$415,046	75%
9	Literacy Council - Juvenile Literacy Ctr.	\$27,668	\$8,301	\$20,289			\$56,258	51%
10	ReEntry - Teen Court	\$122,793	\$55,338		\$15,885	\$6,500	\$200,516	39%
11	Riley Hill Family Life Ctr. - Right Choice	\$30,405	\$37,948	\$46,604			\$114,957	74%
12	Wake County Human Services - 4H Spaces	\$68,849	\$20,655	\$93,950			\$183,454	62%
	<b>TOTALS:</b>	<b>\$1,048,306</b>	<b>\$544,314</b>	<b>\$207,743</b>	<b>\$263,902</b>	<b>\$51,157</b>	<b>\$2,115,422</b>	<b>50%</b>

The above plan was derived through a planning process by the Wake County Juvenile Crime Prevention Council and represents the County's plan for the use of these funds in FY 2009-2010

\_\_\_\_\_  
Chairperson, Juvenile Crime Prevention Council

\_\_\_\_\_  
Date

\_\_\_\_\_  
Chairperson, Board of Commissioners

\_\_\_\_\_  
Date

## Juvenile Crime Prevention Council Organization

	Name	Organization	Title
<b>Chairperson</b>	Beth Nelson	Wake County Human Services	Child MH/SA Outpatient Services Manager
<b>Vice-Chairperson</b>	Tim Montgomery	Wake County 10th District	Chief Court Counselor
<b>Accountability and Operations Chairperson</b>	Ginny Satterfield	Wake County Human Services	Program Consultant
<b>Community Relations Chairperson</b>	Nona Everette	At Large Member	Missing Persons Specialist
<b>Program Support &amp; Accountability Committee Chairperson</b>	Mary Ellen Anderson	Wake County Human Services	Coordinator Child Mental Health

**Number of members:**           23          

List meeting dates during the current fiscal year and identify the number of JCPC members in attendance for each.

Meeting Date	Number of Members in Attendance	Quorum Present? Yes/No
July 17	13	yes
August 21	17	yes
September 18	15	yes
October 18	10	no
November 20	13	yes
December	No meeting	NA
January 15	15	yes
February 19	14	yes
March 19	11	yes
April 16	20	yes

# Wake County Annual Planning Committee Summary Report

## Risk Assessment Summary

The Wake County JCPC Annual Planning Committee reviewed data gleaned from the Juvenile Risk Assessment instrument administered by Juvenile Court Counselors after juveniles are referred with a complaint alleging that a delinquent act has occurred and prior to adjudication of the juvenile. The Juvenile Risk Assessment is an instrument used to predict the likelihood of the juvenile being involved in future delinquent behavior.

For some youth, some of the individual item ratings may be heavily dependent upon information reported by the juvenile or the parent(s). For these items **(represented by percentages with an asterisk \*\* next to them)**, there is a likelihood of under-reporting the incidence of a particular behavior and the actual incidence may be higher than suggested by these figures. In those cases, the figure should be interpreted as a measure of the minimum level of occurrence.

### 2007-2008 Fiscal year Wake County Juvenile Court data

There were 528 dispositions in FY 07-08

Number of Complaints - 2950

Number of charges for violent offenses <sup>a</sup> – 91

Number of youth adjudicated for violent offense- 26

Number of charges for serious offenses <sup>b</sup> – 902

Number of Minor charges - 1695

Transfer to Superior Court - 4

Commitments to Youth Development Centers - 25 (doubled from previous year)

<sup>a</sup> Violent offenses are any Class A-E Felony (i.e. Armed Robbery or a Felony Assault).

<sup>b</sup> A Serious Offense is a Class F-I felony and an A1 Misdemeanor. A class F-I Felony includes Breaking and Entering. An A1 misdemeanor includes Assault on a Government Employee.

### **Wake County Risk Factor Observations: FY 2007-2008**

1. 86% of court-involved youth were age 12 or older at the time their first delinquent offense was alleged. 9% were under 12. 6% were not assessed.
2. 56% of youth at Juvenile Court Intake have had some prior contact with court.
  - o 11% of the youth referred to intake had four or more prior referrals.
3. 26% of court-involved youth exhibited runaway behavior by leaving home and not voluntarily returning within a 24-hour period.
4. \*\* 41% of youth at disposition are believed to have some substance use needing further assessment or treatment. Research regarding youth substance abuse indicates self-reporting may produce underreporting.
5. 77% of offenders have moderate to serious school behavior problems as defined by unexcused absences, and short and long-term suspensions. Serious problems are notable regarding behaviors in the school setting for students involved with juvenile court.

6. In FY 07-08 25% of youth assessed at intake were identified as gang members or having some gang association. 21% of those assessed in FY 06-07 were identified in the same way and 14% in FY 05-06. Wake County is 13% higher than the state average in this area. This increase may be a result of Wake County Juvenile Court Counselors receiving training on identification of gang members and having a clearer and consistent definition of the term "gang member."
7. Only 11% of youth were assessed as having peers that are a good support and influence.
  - o Others were assessed as either lacking prosocial peers or sometimes associating with delinquent peers (28%),
  - o Regularly associating with others involved in delinquent activity (30%), or
  - o Assessed as a gang member or associated with a gang (25%).
8. 64% of the parents/guardians of youth seen at intake were assessed as willing and able to supervise their children. \*\*
  - o 28% of parents were assessed as willing but unable to supervise or unwilling to supervise their children.

### **Needs Assessment Summary**

The Wake County JPC Annual Planning Committee also reviewed data gleaned from the Juvenile Needs Assessment instrument administered by Juvenile Court Counselors prior to court disposition of a juvenile. The Juvenile Needs Assessment is an instrument used to examine a youth's needs in the various domains of his life: The Individual Domain, The School Domain, The Peer Domain, and the Community Domain. This instrument was designed to detect service intervention needs as an aid in service planning.

As with the Juvenile Risk Assessment, some of the individual item ratings may be heavily dependent upon information reported by the juvenile or the parent(s). For these items (represented by percentages with an asterisk \*\* next to them), there is a likelihood of under-reporting the incidence of a particular behavior and the actual incidence may be higher than suggested by these figures. In those cases, the figure should be interpreted as a measure of the minimum level of occurrence.

### **Wake County Elevated Needs Observations: FY 2007-2008**

1. 58% of court involved youth have medium to high overall unmet needs in the individual, school, peer and community domains.
2. 78% of court involved youth have some or regular association with delinquent peers.
  - o Wake County's assessment of gang association of court involved youth is 12% higher than the state average.
3. 71% of court involved youth have moderate to serious school behavior problems as defined by unexcused absences, short and long-term suspensions.
4. 32% of court involved youth were classified as below grade level or not properly placed in appropriate exceptional children's program – an increase from 16% in FY 05-06 and 22% in FY 06-07.
5. \*\* 40% of court involved youth were assessed as needing some substance abuse assessment or treatment. This number is believed to be influenced by underreporting of use by youth and family.

6. 16% of court involved youth are reported to have a history or evidence of physical, sexual or emotional abuse, or neglect.
7. 10% of court involved youth (52 youth) had engaged in sexual behaviors and were in need of assessment, had exhibited dangerous sexual practices or had sexually victimized others.
8. 50% of court involved youth were assessed as needing further mental health assessment.

Juvenile Court Evaluation and Referral Team fiscal year 07-08 (July 07-June 08)

Number of referrals - 278

Number of assessments scheduled - 335 (includes carry over cases from the previous year)

Number of assessments completed – 181

Diagnoses - of assessments completed:

104 were determined to have a mental health diagnosis

1 was determined to have a substance abuse only diagnosis

76 were determined to be dually diagnosed with both mental health and substance abuse

9. 85% of court involved youth are living at home and are reported to have their basic living needs met.
10. 62% of court involved youth come from homes with an assessment of marginal or inadequate family supervision skills.
11. \*\*8% of families of court involved youth are reported to have family members with alcohol and substance abuse. Research indicates a high correlation between family substance abuse and juvenile delinquency. It is possible that this number is underreported.
12. 33% of court involved youth have at least one family member with a criminal history, who is on court supervision or who is gang involved.

**SEE APPENDIX B for Wake County's Continuum of Services**

## Gaps, Trends and Other Data

Major service gaps identified by the Wake County JCPC include the development and strengthening of effective and accessible alternatives for suspended youth, interventions for violent and gang involved youth, and programs that increase parental involvement and support. Wake County JCPC is particularly interested in programs that are culturally competent, inclusive and accessible to youth and their families.

Trends and other data that support these gaps include:

### School

1. The majority of charges being brought by School Resource Officers in the Wake County Public School System to the court are affray charges.
  - a. Policy 6425.1a states: "No student shall engage in fighting or physical aggression towards others, including but not limited to: (A) hitting, slapping, shoving, scratching biting, blocking the passage of, or throwing objects at another person in an aggressive or confrontational manner." There were 5,228 different suspensions that were issued for violation of this policy.
  - b. One third of court involved youth are the result of school related behaviors.
  - c. The majority of Teen Court referrals come from the schools. 97% of referrals to Teen Court are made by School Resource Officers, defense attorneys, District Court judges, DA's and local law enforcement.
  
2. In FY 06-07 there were 21,285 short and long-term suspensions in the Wake County Public School System. In FY 07-08 there were 23,844 short and long-term suspensions.
  
3. There has been a steady increase in the number of students enrolled in the Wake County Public School system. In the school year 2005-2006 there were 120,507 students enrolled compared to the school year 2007-2008, where there are 134,206. (an 11% increase) In the school year 08-09 there were 137, 706 enrolled.
  
4. There has been a significant rise in the number of African American, Asian, and multi racial students suspended since 2001. (NC DJJDP and the Center for Prevention School Violence.) Below are trends from the last three school years on the number of students suspended in each school year.

<b>Race</b>	<b>05-06</b>	<b>06-07</b>	<b>07-08</b>
<b>Black, Multiracial</b>	13,776	14,530	15,369
<b>Hispanic</b>	1,661	2,081	2,479
<b>Asian</b>	215	189	205
<b>White</b>	4,731	4,589	4,598

5. According to the Director of the Security Department of the Wake County Public School System, there was a 33% increase in gang incidents/violations from the 2006-2007 school year to the 2007-2008 school year. As of May 2009, the number of incidents appears to be comparable for the 2008-2009 school year though it appears that the intensity and level of violence is escalating, with more fights occurring and threats being made. Additionally, the school system has emphasized gang awareness presentations to staff (approximately 2500 employees this year) which may contribute to an increased number of incidents identified as gang involved or gang related.

## **Gang Interventions**

The Wake County Juvenile Crime Prevention Council has identified youth gang violence as a priority issue for the past several years. With the implementation of new legislation and an increase in gang activity in Wake County, the JCPC has increased efforts to focus on this issue.

The Wake County Gang Prevention Partnership (GPP), which has been in existence for the past five years, approaches the issue of gangs from a public health perspective. The GPP, a coalition of more than 70 agencies and advocates, has implemented a county wide comprehensive plan utilizing the federal Office of Juvenile Justice and Delinquency Prevention (OJJDP) Comprehensive Gang Model. This plan utilizes prevention, intervention, and suppression strategies to address the gang activity on several levels. JCPC has been a primary partner with the GPP since its initiation. In the past year, Wake County Commissioners have identified gang prevention as one of their priorities and approved a new county position within Wake County Human Services Public Health to coordinate the Gang Prevention Partnership's efforts. The Gang Prevention Partnership Coordinator has recently been appointed to the JCPC as the Public Health Director designee. Although the GPP and the JCPC have always been working in partnership, there is now a more intentional collaboration in place enabling us to develop strategies within the county more efficiently and with less duplication.

Strategies in Wake County have been implemented to review programs and services against the OJJDP Model Program Guide standards, and to provide technical assistance to programs to better meet those standards. Members of both the GPP and JCPC are involved with this process. Programs and services that go through this review are added to the Gang Prevention Partnership Resource list.

A workforce development plan has been implemented to train those who work with youth to appropriately address gang issues within their programs, utilizing best practice strategies. JCPC funded programs are all encouraged to have their staff attend gang prevention/intervention strategies training sessions. Training focuses on best practice prevention and intervention strategies per the OJJDP Model Program Guide that can be integrated into existing programs. A "train-the-trainer" package has been developed. Over 15 individuals have received the training to become trainers, and there are plans to recruit and train at least 10 more individuals who will train others.

All gang prevention, intervention, and suppression programs are coordinated and reviewed consistently regardless of the funding source.

## **Other Trends**

- ⇒ The time of day for most delinquent acts in Wake County has shifted from the after school hours to the hours between 1-3 pm.
- ⇒ There is a trend in the zip codes seeing higher levels of juvenile crime than in years past. The highest number of complaints still originate from zip code 27610, which is located in the southeastern portion of Raleigh. However, recently, more complaints are originating from the zip codes 27604, 27606, and 27616.

## **Community Input**

In October 2007 the Wake County JCPC, the Wake County Sheriff's Department and the 10<sup>th</sup> District of Juvenile Court held a summit for Juvenile Court Counselors and School Resource Officers. Participants completed a survey regarding the needs of youth in the county and listed the following as their top three areas of concerns:

1. Gang Activity
2. Lack of effective parental supervision/involvement and skills
3. Lack of school based programming

Summit participants listed the following high programming needs:

1. Mentoring needed in schools
2. Parenting components in programming
3. Gang prevention/intervention programming

In September of 2007 JCPC members were surveyed to determine their greatest concerns as it relates to the JCPC target population. The following are the top concerns noted:

School issues:

- Youth not staying in school
- Below grade reading level of students resulting in school drop out
- Long and short term suspensions and lack of structured resources for suspended youth

Parenting issues:

- Low parental involvement
- Inappropriate structure and supervision in the home
- Ineffective parenting

Gang related issues

- Increased involvement of youth in gangs
- Increased pressure on youth from gangs
- Need for exposure to gang prevention in schools

## **Demographics of Wake County Juvenile Court involved youth – Fiscal year July 07- June 08**

Total Juvenile Complaints = 2950

77% of complaints are male

23% female

72% of the complaints were for African American youth

20% of the complaints were for White youth

6% of the complaints were for Hispanic youth

There were 26 youth adjudicated for violent A-E felonies such as armed robbery, sexual assaults and felony assaults in fiscal year 2007-2008.

Commitment rate: There were 25 commitments to Youth Development Centers in FY 2007-2008.

### **In Summary, the following trends are noted:**

- There is a smaller number of youth committing more crimes and the crimes are more serious and violent.
- There is an increase of negative behavior and gang activity in the middle schools.
- Commitments rates to Youth Development Centers have increased.
- Wake County is seeing an increase in crimes against persons (i.e. armed robbery, assault) and fewer property crimes.

**See Appendix C for System and Service Flow Data**

## REQUEST FOR PROPOSALS FOR FISCAL YEAR 2009-2010

The Wake County Juvenile Crime Prevention Council (JCPC) and Wake County Human Services (WCHS) seek proposals for community-based programs targeting delinquent or gang involved youth (ages 10-17), or those at highest risk of juvenile court involvement. Contingent upon funding availability, grants will be awarded to nonprofit and governmental applicants providing services consistent with the Wake County JCPC annual plan (available at [www.wakecojpc.org](http://www.wakecojpc.org)). A 30% local match (in-kind or cash) is required. **The NC General Statute (143B-549(b)) states “Juvenile Crime Prevention Councils shall ensure that appropriate intermediate dispositional options are available and shall prioritize funding of intermediate and community level dispositional options.”** Proposals that ensure appropriate community-based intermediate dispositions, per legislative mandate, will receive priority.

Wake County JCPC is seeking proposals for evidence-based programs for youth and their families to address the following risk and protective factors:

### Risk Factors

- Aggressive/Assaultive behaviors
- Gang involvement/association
- Association with delinquent/gang involved peers
- Poor parental supervision
- Ineffective parenting skills
- Serious school behavior problems
- School suspensions

### Protective Factors

- Social competencies and problem solving skills
- Healthy sense of self
- Positive expectations/optimism for the future
- Appropriate family communication
- Effective parental supervision and skills
- Opportunities for positive family, adult and peer involvement
- Involvement in prosocial school and community activities
- School connectedness

Major service gaps identified by the Wake County JCPC include the development and strengthening of effective and accessible alternatives for suspended youth and interventions for violent and gang involved youth.

Proposals should include measurable objectives for the program’s impact on participants’ behaviors that will lead to: the reduction of subsequent juvenile complaints, the reduction in violations of community supervision, the reduction in subsequent juvenile court convictions and increased parental involvement and support. Wake County JCPC is particularly interested in programs that are culturally competent, inclusive and accessible to youth and their families.

Applications can be downloaded from the Department of Juvenile Justice and Delinquency Prevention website at: [http://www.juvjus.state.nc.us/jcpc/forms\\_agreements.html](http://www.juvjus.state.nc.us/jcpc/forms_agreements.html)

Follow the link to 2009-2010 JCPC Program Agreement Documents.

Questions may be addressed to Mary Ellen Anderson at 212-8385 or Ginny Satterfield at 790-3273.

**The deadline for receiving completed proposals is Thursday February 26, 2009 at 3:00 p.m. LATE PROPOSALS WILL NOT BE ACCEPTED regardless of delivery means.**

**Ten (10) unbound copies** of the funding application should be delivered to:

Mary Ellen Anderson  
Wake County Human Services  
10 Sunnybrook Road  
Suite G01 (Child Mental Health, ground floor)  
Raleigh, NC 27620

Wake County Human Services reserves the right to reject any or all proposals, negotiate with any agency, and make awards in the best interest of Wake County Human Services.

Applicants are encouraged to attend an **Information Session** on Thursday, February 5, 2009 from 1:00 – 4:00 p.m. at Wake County Human Services, 220 Swinburne Street, Room 2149

**Wake County Juvenile Crime Prevention Council  
2009 Proposal Evaluation Face Sheet**

<b>Programmatic</b>	<b>Yes</b>	<b>No</b>	<b>Comments</b>
Is it clear what service the program is providing and how it will be implemented?			
Is there a clear description of who will be served and the referral sources?			
<b>Does the program:</b>			
Reduce the use of alcohol or controlled substances?			
Fulfill restitution to victims?			
Detect gang participation and divert youth from gang participation?			
Is program accessible to youth? Provide Transportation?			
Has the program coordinated its planning efforts with DJJDP, other community partners or the school system where appropriate?			
<b>Currently Funded Programs</b>			
Does the proposed program provide a SPEP (Standardized Program Evaluation Protocol) service and SPEP score?			
If yes, can the program demonstrate any potential improvement in the score?			
If currently funded, has the program reported outcomes achieved in the last full fiscal year?			
<b>Administrative – reviewers do not complete</b>			
If currently funded, does past program performance or compliance with Policies and Procedures preclude funding?			
If a private, non-profit, is there documentation of the applicant's 501(c)(3)?			
Are there any conflicts of interest that would preclude funding?			
If previously funded, has the program completed applications, revisions, client tracking, financial accountings and other requested documentation in a timely and accurate manner?			

### 1. Wake County Priority Risk Factors

Proposal clearly identifies and describes one or more risk factors consistent with the JCPC Request for Proposals. The proposed activities will have significant impact on the risk factors in the target population.

- |  |   |   |  |
|--|---|---|--|
| <input type="checkbox"/> Aggressive/Assaultive behaviors | <input type="checkbox"/> Association with delinquent peers<br><input type="checkbox"/> Gang involvement/association | <input type="checkbox"/> Poor parental supervision<br><input type="checkbox"/> Ineffective parenting skills | <input type="checkbox"/> Serious school behavior problems<br><input type="checkbox"/> School suspensions |
|--|---|---|--|

0	1	2	3	4	5	6	7	8	9	10
Proposal does not identify JCPC identified risk factors	Proposal identifies risk factors consistent with those <b>prioritized</b> by Wake County JCPC (listed above)	Proposal describes <b>how the program will address</b> one or more prioritized risk factor	Proposed <b>activities are reasonable in scope to address</b> the identified risk factors and can be accomplished during the contract period	Proposal describes activities that will <b>significantly impact the population or community</b> affected by the need						

### 2. DJJDP Success Factors

Proposal clearly identifies and describes one or more measurable success factors consistent with the Department of Juvenile Justice and Delinquency Prevention. The activities to address the factors should significantly impact the likelihood of success.

- |   |   |   |   |
|---|---|---|---|
| <input type="checkbox"/> Reduce subsequent complaints | <input type="checkbox"/> Reduce violations of community supervision terms | <input type="checkbox"/> Reduce convictions for subsequent offenses | <input type="checkbox"/> Increase parental accountability/involvement |
|---|---|---|---|

0	1	2	3	4	5	6	7	8	9	10
Proposal does not address success factors	Proposal identifies success factors <b>consistent with those identified above</b>	Proposal identifies <b>measurable</b> success factors reasonable for the scope of the project	Proposal <b>describes activities</b> that will <b>significantly impact</b> the likelihood of achieving the success factors	Proposal describes an <b>evaluation method</b> for measuring success factors						

### 3. Client Based Outcomes

Proposal clearly identifies and describes one or more measurable outcomes consistent with JCPC goals and priorities. The outcomes will have significant impact on the target population and/or affected community.

0	1	2	3	4	5	6	7	8	9	10
Proposal does not identify outcomes	Proposal identifies <b>measurable</b> outcomes <b>consistent with JCPC goals and priorities</b>		Proposal has <b>research-based components</b> showing evidence that the project should <b>significantly impact</b> program participants			Research-based outcomes are <b>reasonable</b> for scope of project and can be <b>accomplished upon contract initiation.</b>		Proposal describes an <b>evaluation component</b> for measuring outcomes		

### 4. Budget/Sustainability

Proposal presents a clear and reasonable budget and identifies additional resources other than JCPC and/or County funds that can help support the proposed program/service during and beyond funding period. *Resources may include volunteers, in-kind contributions, cash donations, goods, supplies and services donations, grants, and/or contracts.*

0	1	2	3	4	5	6	7	8	9	10
Proposed budget is not clearly described	Proposed budget <b>provides adequate explanation for costs</b> of the project and budget is consistent with the proposal narrative		Proposed budget is <b>reasonable</b> (cost per client) for the program type			Proposal includes <b>additional resources/revenue</b> (funds or in-kind) that will significantly support the program		Proposal includes a <b>plan for sustainability</b> (non JCPC funds) beyond the funding period		

### 5. Organizational Capacity

The proposal demonstrates the applicant organization's skills, experience, and resources necessary to implement the project

0	1	2	3	4	5	6	7	8	9	10
Proposal does not provide evidence of skills and experience necessary to implement the project	Proposal provides confirmed <b>evidence of success</b> at initiating, maintaining and completing <b>similar projects</b> of similar magnitude			Organization has <b>staff resources</b> with the <b>skills, experience and/or credentials</b> to conduct an accountable and responsible project with identified target population			Proposal provides confirmed <b>evidence of successful past performance</b> with identified <b>target population</b>			

## JCPC Program Descriptions – FY 2009-2010

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### **About Face - Dress For Success**

Dress For Success, an entity of ABOUT FACE II Inc., is an structured day program for students who have been long term suspended from the Wake County Public School System. Dress For Success provides at-risk youth with an opportunity to participate in academic instruction by certified personnel through Computer Based Learning. Dress for Success also offers Community Service Learning, in which the students volunteer to perform community service within the local nonprofit sector while learning to "give back".

### **Family Resource Center - Parenting Wisely**

Parenting Wisely is an evidence-based, service model program that teaches parents and their 10-17 year old children important life skills to prevent delinquent behavior and reduce family conflict. The program focuses on delinquency/ truancy, defiance of authority, stealing, vandalism, bullying, domestic violence and substance abuse.

### **Haven House- Homesteaders**

The Homesteaders program provides short term, intensive assessment, counseling and training in the client's home involving the entire family. Homesteaders prevents delinquent and other undesirable behavior, strengthens families, prevents unnecessary out-of-home placement of youth and enables families to preserve their family bond.

### **Haven House- Restitution/Community Service**

This program provides opportunities for juvenile offenders to complete community service work and to earn money to pay restitution to victims. This provides a means to hold young offenders accountable for their behavior to the community and to their victims.

### **Haven House- Second Round**

This program is an intervention program targeting at risk and gang involved youth. The program utilizes the teaching of structured fitness exercise and boxing techniques to engage gang involved youth in opportunities for social skills and leadership development. The youth must meet and sustain goals related to school/employment, family, and legal issues in order to participate in sparring, boxing competitions, and to be a part of the 2<sup>nd</sup> Round boxing Team.

### **Haven House- Structured Day Program**

The primary service is the teaching of interpersonal skills in a structured, supervised setting that reinforces accountability for middle school students who have received short-term suspension from school. Each day includes supervised study time and tutoring, community services and group learning opportunities. Case management and short term counseling is also provided.

### **Haven House- Wrenn House**

Wrenn House offers residential and crisis intervention services to young people, ages 10 to 17 years, who are runaways, homeless, or otherwise in crisis. Walk-in counseling services and telephone crisis counseling services are offered to any youth or family requesting the services. Wrenn House is open and accessible 24 hours a day, seven days a week, and 365 days a year.

### **Literacy Council of Wake County - Juvenile Literacy Center**

The Literacy Council of Wake County provides twice weekly one-on-one literary and academic tutoring and small group classes for referred juveniles at the Wake County Courthouse. The program also incorporates life skills instruction.

### **ReEntry- Teen Court**

Teen Court's goal is to provide the community with a restorative court for first offender, misdemeanor juveniles in a peer administered court. Youth are sentenced by a jury of their peers and sanctions are selected by a peer jury from a state (DJJDP) menu of sanctions.

### **Riley Hill - Right Choice**

This program provides a structured service plan and curriculum of learning aimed at improving participants' self esteem, social conscience, personal enrichment and social growth and development. In addition, they provide recreational activities, and adult volunteer services to build positive youth assets and resilience to risk taking behaviors and choices.

### **Wake County Human Services 4-H Spaces**

Using research-based curriculum, community service learning and the experiential learning model, 4-H Spaces provides small group facilitation and mentoring relationships to help youth develop and maintain life skills and protective assets. These experiences may be structured as activities, explorations, or community service projects.

## Juvenile Crime Prevention Council Action Plan: FY 09-10

**Goal:** To prevent or reduce delinquent behavior in Wake County youth

Objective	Activities	Output/Outcome Measures	Evaluation/ Results	Person(s) Responsible	Timeframe
<p><b>1.0.</b> To reduce alcohol and substance abuse use by ___ % among juveniles served</p>	<p><b>1.0</b> The Wake JCPC does not fund programs with this objective because there are other available funding sources in the county.</p>			<p><b>1.0</b> The Wake LME assures substance abuse svcs utilizing Medicaid and state funds</p>	<p>Fiscal Year 09-10</p>
<p><b>2.0.</b> To reduce subsequent complaints by 5% among juveniles served. <i>(Baseline data suggests that 58% did have subsequent complaints.)</i></p>	<p><b>2.0</b> <u>Right Choice:</u> Emphasizing achievement of goals through positive reinforcers and maintaining social support environment. <u>Parenting Wisely:</u> CD Rom activities and group education classes <u>4 H Spaces:</u> Targeting Life Skills Model <u>Haven House Structured Day Program:</u> Teaching of interpersonal skills in a structured, supervised setting that reinforces accountability. <u>Dress for Success:</u> Structured day program for suspended youth <u>Teen Court</u> Restorative Justice <u>Haven House Second Round</u> After school fitness program for at</p>	<p><b>2.0</b> <u>Right Choice:</u> 85% will decrease disruptive school and home behaviors. 90% will participate in pro-social peer support and peer mentoring activities. <u>Parenting Wisely:</u> Of the families that complete Parenting Wisely, there will be a 50% reduction on subsequent complaints. <u>4 H Spaces:</u> 60% of program participants who have been involved with juvenile justice will have decreased court involvement. <u>Haven House Structured Day:</u> 95% of youth will not be charged for delinquent behavior committed during the suspension period. <u>Dress for Success:</u> There will be a 65% reduction in</p>	<p><b>2.0</b> <u>Right Choice:</u> 85% improved school attendance, 65% improved by 1 to2 letter grades and 35% made honor roll. There was only 1 reported incident of disruptive behavior at school. <u>Parenting Wisely:</u> Of the families that complete Parenting Wisely, there was a 100% reduction on subsequent complaints. <u>4H Spaces:</u> 97% of program participants who have been involved with juvenile justice decreased court involvement</p>	<p><b>2.0</b> Right Choice, Parenting Wisely, 4 H Spaces, Haven House Structured Day, Dress for Success, Teen Court, Haven House Second Round, Literacy Center</p>	<p>Fiscal Year 09-10</p>

	<p>risk and gang involved youth  <u>Juvenile Literacy Center</u>  Provides twice weekly one-on-one literacy and academic tutoring in small group classes. Also includes life skills instruction.</p>	<p>new juvenile court referrals while participating in the program as compared to the 12-month period prior to participation.  <u>Teen Court</u>  90% of Teen Court youth will incur no new delinquent, undisciplined or motions for violation of court petitions for 6 months of completion.  <u>Haven House Second Round</u>  75% of participants will not offend or reoffend during program involvement.  <u>Juvenile Literacy Center</u>  50% of participants will have no repeat or new court involvement</p>	<p><u>Structured Day:</u>  100% of youth served have not been charged for delinquent behavior during their suspension period.  <u>Dress for Success:</u>  Based upon data received at termination, there was a 75% reduction in suspensions as compared to the 12 months period prior to participation. There was a 70% reduction in new juvenile court referrals or petitions as compared to the 12 month period prior to participation in the program.  <u>Teen Court:</u> Recidivism for success TC youth aged less than 16 on 9/08 when criminal records reviewed: 11% (102 successful term./ 11 new charges)</p>		
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Objective	Activities	Output/Outcome Measures	Evaluation/ Results	Person(s) Responsible	Timeframe
<p><b>3.0</b> To reduce violations of community supervision by 4% among juveniles served. <i>(Baseline data suggests that over two years, 22% violated community supervision.)</i></p>	<p><b>3.0</b> <u>Haven House Restitution/Community Service:</u> Community Service activities <u>Haven House Homesteaders</u> Intensive in-home family counseling, parenting skill development and linkage to community resources</p>	<p><b>3.0</b> <u>Haven House Restitution/Community Service:</u> 88% of participants will not be adjudicated for behavior taking place after the initiation of service or for one year following the completion of service. <u>Haven House Homesteaders</u> 90% of participants served by Juvenile Court will not be adjudicated for behavior taking place after the initiation of service or for one year following the completion of service.</p>	<p><b>3.0</b> <u>Haven House Restitution/Community Service:</u> 82% of participants were not adjudicated for behavior taking place after the initiation of service or for one year following the completion of service. <u>Homesteaders:</u> 83% of youth served by juvenile court have had no new court involvement during participation in the program.</p>	<p><b>3.0</b> Haven House Restitution/Community Service, Haven House Homesteaders</p>	<p>Fiscal Year 09-10</p>
<p><b>4.0.</b> To reduce subsequent convictions 5% among juveniles served. <i>(Baseline data suggests that 66% have had subsequent convictions.)</i></p>	<p><b>4.0</b></p>	<p><b>4.0</b></p>		<p><b>4.0</b></p>	
<p><b>5.0</b> To fulfill 75 % of restitution contracts to victims.</p>	<p><b>5.0</b> <u>Haven House Restitution/Community Service:</u> Community Service activities</p>	<p><b>5.0</b> <u>Haven House Community Service/Restitution</u> 75% of youth admitted will successfully complete the terms of their program agreement</p>	<p><b>5.0</b> <u>Haven House Community Service</u> 87% of youth admitted successfully completed the terms of their program agreement</p>	<p><b>5.0</b> Haven House Community Service/Restitution Program</p>	<p>Fiscal Year 09-10</p>

Objective	Activities	Output/Outcome Measures	Evaluation/ Results	Person(s) Responsible	Timeframe
<p><b>6.0</b> To improve parental accountability by 5% among parents of juveniles served. <i>(Baseline data over two years suggests an average of 20% improvement in parental accountability among parents of juveniles served.)</i></p>	<p><b>6.0</b>  <u>About Face Dress for Success:</u> RESOLVE Conflict Resolution Program  <u>Parenting Wisely:</u> Computer based module and 8 subsequent parenting classes.  <u>Riley Hill Right Choice:</u> home visits, trainings and educational interventions  <u>Haven House Homesteaders:</u> intensive in-home family counseling, parenting skill development and linkage to community resources  <u>4H Spaces:</u> family education and support group</p>	<p><b>6.0</b>  <u>About Face Dress for Success:</u> Parents of long term suspended youth will be required to volunteer on a quarterly basis and attend monthly Parent/teacher conferences which will increase opportunities for prosocial family involvement.  <u>Parenting Wisely:</u> There will be an 85% increase in parental accountability among families who complete services and activities.  <u>Riley Hill Right Choice:</u> 75% of parents/guardians will participate in effectiveness trainings and program involvement activities to improve parenting skills, and to support youth asset building initiatives.  <u>Haven House Homesteaders:</u> 66% of clients served will not be placed outside of their homes during the year after discharge.  <u>4H Spaces:</u> 50% of youth will have at least one family member attend family education and support groups and be actively involved in programming.</p>	<p><b>6.0</b>  <u>Parenting Wisely:</u> There was an 85% increase in parental accountability among families who complete services and activities.  <u>Right Choice:</u> 50 % of parents attended 2 workshops and 3 interactive events whereby patens and youth were involved: Play production, Leadership Academy ending celebration, and holiday year end celebration  <u>4 H Spaces:</u> 97% of youth will have at least one family member attend family education and support groups and be actively involved in programming.</p>	<p><b>6.0</b>  About Face Dress for Success Parenting Wisely, Riley Hill Right Choice, Haven House Homesteaders, 4H Spaces</p>	<p>Fiscal Year 09-10</p>

# Appendices

# Appendix A

## Wake County Juvenile Crime Prevention Council 6 Month Program Review Summary Sheet 2008-2009

### **About Face - Dress for Success**

Dress for Success is below the numbers expected to serve at this point in the year. The program component to serve short term suspended youth has not been implemented as the program director is still negotiating an agreement with Wake County Schools. The program is on track with outcomes. Court Counselors report that the small setting and individual attention makes this a good resource/alternative for long term suspended youth. Transportation is sometimes a problem.

### **Family Resource Center - Parenting Wisely**

Parenting Wisely is a newly funded JCPC program. They have made good connections with Juvenile Court and Court Counselors feel positive about the services thus far. The initial numbers served are a little below where they should be at six months but this is somewhat expected from a new program. Outcomes and expenses are on track. Services are provided in the youth's home which is strength of the program.

### **Haven House - Homesteaders Program**

This program has served 16 of the 48 they projected to serve for this fiscal year. Referral sources include child welfare, Wake LME, other community agencies, parents, schools. There were no referrals from Juvenile Court. The program is on track with outcomes and expenditures. Services are provided in the youth's home and involves all family members.

### **Haven House Restitution**

Restitution is the most frequently referred to service by Juvenile Court Counselors. Restitution has served 200 youth and projects serving 400 for the year. They are on track with outcomes and expenses. Court Counselors report that it is important for youth to earn restitution and experience consequences via community service. Transportation is sometimes a problem although the program tries to individualize services to meet the needs of youth.

### **Haven House Structured Day**

This site review was completed in March 2009. The program has served 147 of the 175 they projected to serve. They have improved the referral processes with schools and increased the number of schools they are serving. They are on track with outcomes and expenditures. Court Counselors report that this is a positive resource for short term suspended youth. Many of these youth would be at home unsupervised without this program. There have been changes in administration but that has not had a impact on the program. Transportation can be a problem.

### **Haven House – Wrenn House**

Wrenn House has served 80 of the 210 clients they projected to serve. Referral sources include mental health, juvenile court and child welfare. The program is on track with outcomes and expenditures. This program is the only crisis/runaway shelter program available in Wake County for kids who are not in Wake County DSS custody. Court Counselors report that it is a valuable resource for many youth but that it is sometimes difficult to get information on bed availability in a timely manner. This is something that Wrenn House has agreed to address.

**Reentry Teen Court**

ReEntry Teen Court has served 244 of the 400 they projected to serve. Referrals are primarily from School Resource Officers and youth who are diverted from Juvenile Court. This program reduces the number of youth served by the Juvenile Court Counselors Office and offers a positive alternative for first time offenders. The program is on track with expenses and outcomes.

**Riley Hill Family Life Center - Right Choice**

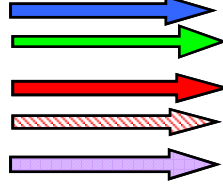
Right Choice has served 39 youth and projects serving 50 this year. Referrals are from schools, parents and self-referred. There were no referrals from Juvenile Court. It was suggested that they connect with school resource officers for referrals which will help ensure that they are serving the targeted population. In a follow up with the director she reports that she has talked with SROs and has gotten some referrals from them. They are on track with expenses and outcomes. A strength of the program is its location at the Riley Hill Family Life center which provides a variety of services for youth and adults which helps to engage families of the youth served in the Right Choice program. The program also sponsors events for families.

**Wake County Human Services - 4H Spaces**

4H Spaces has served 45 kids to date which puts them on target to serve their projected yearly number of 80. Referrals are from Juvenile Court, parents, schools and social services. They are on track with meeting outcomes and expenses are on target. The program is very good at engaging youth and services are provided in several locations across the county. There is a need for more family involvement and increased capacity to serve more youth.

Wake County Continuum of Services

Appendix B

 1) JCPC funded 2) Available in Community 3) Needed - not available 4) Available-difficult to access 5) Services to be expanded		Comprehensive Strategy						
		Prevention			Graduated Sanctions			
		Target Populations						
		Program Services & Structures Categories	Instructions: Adjust arrows to cover target populations	All Youth	Youth at Greatest Risk	Pre-Adjudicated Youth	Delinquent-Level I/ Prot. Supervision	Delinquent-Level II Youth
<b>Structured Activities</b>	ReEntry Life Skills							
	4 H Bases							
	Riely Hill Right Choice							
	Substance Abuse Prevention Services							
	Pre-Vocational Skills Program							
	Gang Specific Prevention Programs							
	23 mentoring programs listed in United Way 211							
	27 tutoring programs listed in 211							
	Literacy Council Juvenile Literacy Center							
	WEB Dubois Rings of Life							
30 after school programs listed in 211								
<b>Restorative Services</b>	ReEntry- Teen Court							
	Haven House Restitution							
	Victim Awareness Course							
	Non-fee based mediation							
<b>Community Day Programming</b>	Haven House Structured Day programming							
	Dress for Success Structured Day							
	Adolescent Day Treatment							
	Suspension day programs							
<b>Assessment Services</b>	Juvenile Court Evaluation and Referral Team							
	Wake County LME / Screening Triage & referral							
	Community providers							
<b>Clinical Treatment</b>	Haven House Homesteaders							
	Clinic and/or Home Based Community Counseling Providers							
	Substance Abuse Community Counseling Provider/Agencies							
	Intensive Home Based Service Agencies							
	Sex Offender Tx Program							
	Intensive in-home services for Spanish Speaking							
	Gang Intervention Services							
	Psychological assessments							
<b>Residential</b>	Haven House- Wrenn House							
	Over 85 Residential Treatment services through CMH/SA							
	Secure Residential Treatment services							

# System & Services Flow

# Appendix C

Wake County		Comprehensive Strategy											
		Delinquency Prevention					Court Supervision						
NCJOIN & CTF Data for 7/07 - 6/08	All Youth	Youth At Greatest Risk			Immediate Intervention		Graduated Sanctions						
	County Youth ages 6-17	School Year Short & Long Term Out-of-School Suspension	JCPC Non-Court Admissions	Juveniles at Intake	Diversion Plans/ Contracts	Juveniles Appr'd for Court	Adjudicated Juveniles	Protective Supervision	Supervised Probation	Detention Adms	YDC Commitments	Post Release Supvs	
	143,699	23,844	404	1,459	362	713	501	46	379	697	24	10	
Program Services & Structures		Youth At-Risk	Court Counselor Consultation		Intake/ Diverted	Petition Filed	Adjudicated	Protective Supervision	Supervised Probation		Community Commitment	District Ct	Program Totals
Structured Activities	Riley Hill - Right Choice	13											13
	4 H Bases	33	1		6		1	2	40				84
Restorative Services	Re Entry Teen Court	265	3		28	3						135	434
	Haven House Community Service/Restitution				55	37	253	1				31	377
Community Day Programming	Haven House Structured Day	175	3		2	2	2		13				197
	About Face Structured Day	12			1	2			7				22
Clinical Treatment	Haven House Homesteaders	19	3		4		1	3	16				47
Residential	Haven House - Wrenn House	14				1	3						18
	Haven House - Residential Treatment	10				2	1		2				15
Court Services	<b>Court Supervision</b>												
	<b>Intensive Supervision</b>												
	<b>Detention Pre - Adjudication</b>												
	<b>Detention As Disposition</b>												
	<b>YDC Commitment</b>												
	<b>Commitment Programming</b>												
	<b>Post Release Supervision</b>												
<b>Total Served by County</b>		541	10	0	96	47	261	6	78	0	0	0	1039

Information in the chart below regarding Standardized Program Evaluation Protocol (SPEP) refers to a method of evaluating Juvenile Justice and Delinquency Prevention programs against best practice. SPEP provides a protocol for assigning points (SPEP rating) to programs according to how closely their characteristics match those associated with the best outcomes in research for reducing delinquency. Two sets of SPEP are used - Delinquency Prevention and Intervention noted in far right columns. Scores will differ depending on whether the program is a prevention program or one addressing youth who have already penetrated the Juvenile Justice System. The Primary Service noted is the service that every young person in the program receives and the Supplemental Service is the service that might be provided to some, but not all participants, or is not provided at every contact with the youth.

JCPC Funded Program Name	Does program provide services) or is it a structure?	Evidence of Research Base	SPEP			
			Primary Service	Supplemental Service	SPEP Ratings Prevention/Intervention	
Haven House Homesteaders	<input checked="" type="checkbox"/> Service <input type="checkbox"/> Structure	Family Preservation programs such as Multisystemic Treatment	Family Counseling	Parent training/ counseling		76
Haven House Restitution/ Community Service	<input checked="" type="checkbox"/> Service <input checked="" type="checkbox"/> Structure	Follows model established by predecessor. Program is highly integrated with the operations of the juvenile court system. 90% success rate indicates program to be effective.	Restitution	none		48
Haven House Structured Day	<input type="checkbox"/> Service <input checked="" type="checkbox"/> Structure	Based on 2004 Center for Urban & Regional Studies 18 month impact and process study for the GCC. Program modeled after Guilford Juv.. Day treatment Program in Greensboro			no score	
Haven House Wrenn House	<input checked="" type="checkbox"/> Service <input checked="" type="checkbox"/> Structure	Reality Therapy by Dr. Glasser	Individual Counseling	Cognitive behavioral therapy (Intervention program only)	45	58
Riley Hill- Right Choice	<input checked="" type="checkbox"/> Service <input type="checkbox"/> Structure	Life skills and "Gang Resistance is Paramount" Curriculums	Tutoring: remedial education		65	
Reentry Teen Court	<input checked="" type="checkbox"/> Service <input checked="" type="checkbox"/> Structure	Restorative Justice, Child Behavior Check List	Restitution	Behavior management (Intervention Program only)		56
4 H Spaces	<input checked="" type="checkbox"/> Service <input type="checkbox"/> Structure	SPEP Survey, Targeting Life Skills Model, Experiential Learning Theory, Spaces and Overcoming Obstacle curricula	Interpersonal skills	Life Skills Training	no score	
About Face Dress for Success	<input type="checkbox"/> Service <input checked="" type="checkbox"/> Structure	Based on standards est. by NC DPI and WCPSS which reference the mandates of operating an alternative learning program.			no score	
Parenting Wisely	<input checked="" type="checkbox"/> Service <input type="checkbox"/> Structure	Effectiveness established under Title IV of the No Child Left Behind Act and was named an exemplary program by OJJDP.	Parent Training		new program	